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PHILOSOPHY

WHAT IS "ESG INVESTING"?

The investing approach evaluates a company's *financial standing* along with the following three factors:

Environmental Issues

- Climate Change
- Pollution and Waste
- Environmental Opportunities

Identify companies that pose less environmental risk than their peers

Social Issues

- Human Capital
- Product Liability
- Social Opportunities

Identify companies that promote strong relationship with their stakeholders

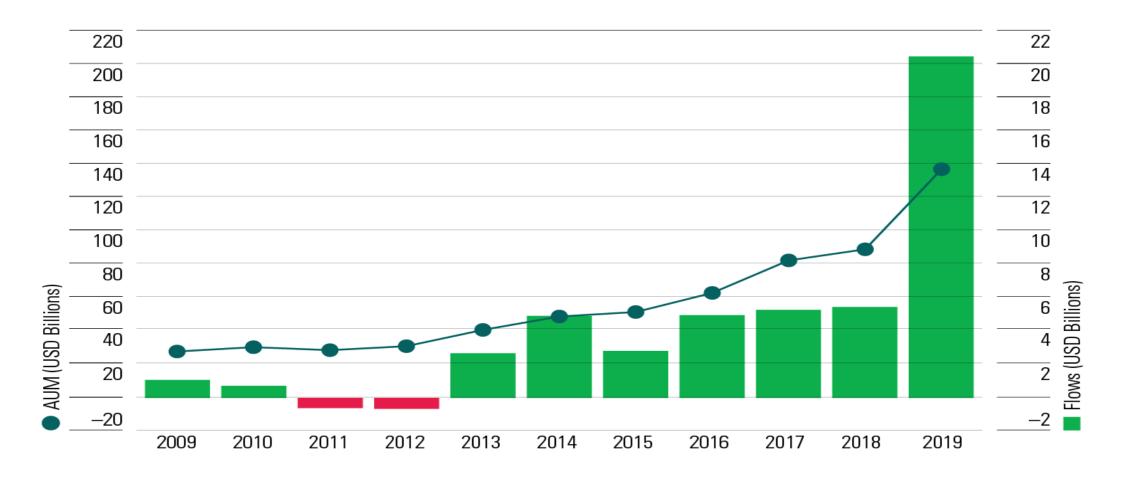
Governance Issues

- CorporateGovernance
- Ethics
- Corruption & Instability

Identify companies that promote transparency and diversity

MARKET LANDSCAPE

Sustainable Funds Estimated Annual Flows



Source: Morningstar Direct. Data as of 12/31/2019.

DEMAND

Asset Owners

Pension funds increasingly demanding sustainable investment strategies from their asset managers

Asset Managers

ESG analysis incorporated into fundamental financial activities

Legislation

Redefining fiduciary duty concept

Retail Investors

64% of women and 87% of millennial investors are demanding ethically sourced investments

Fewer than 10% of advisors report being highly interested in the ESG field

PROCESS

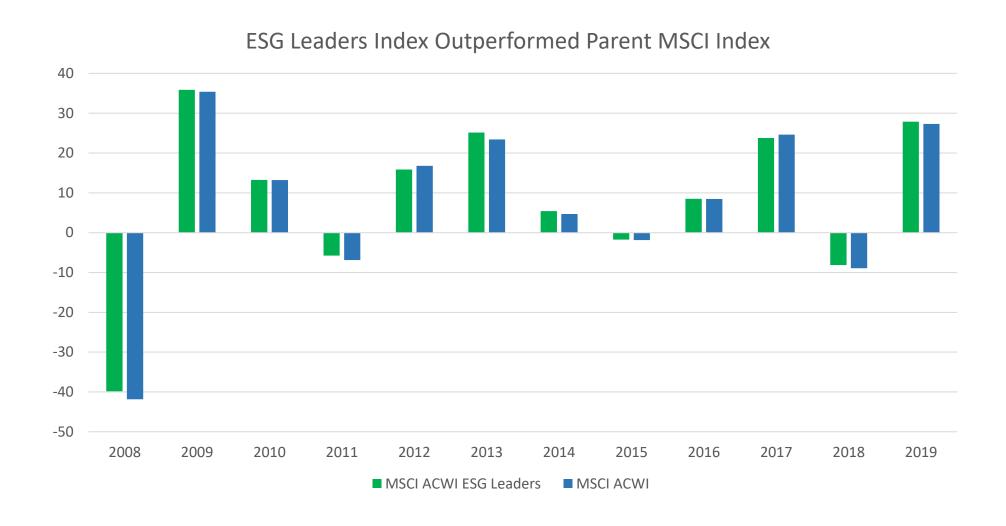
PURPOSE & PERFORMANCE



ISHARES SUSTAINABLE ETFs

Seek to achieve a more sustainable outcome while pursuing your financial goals.

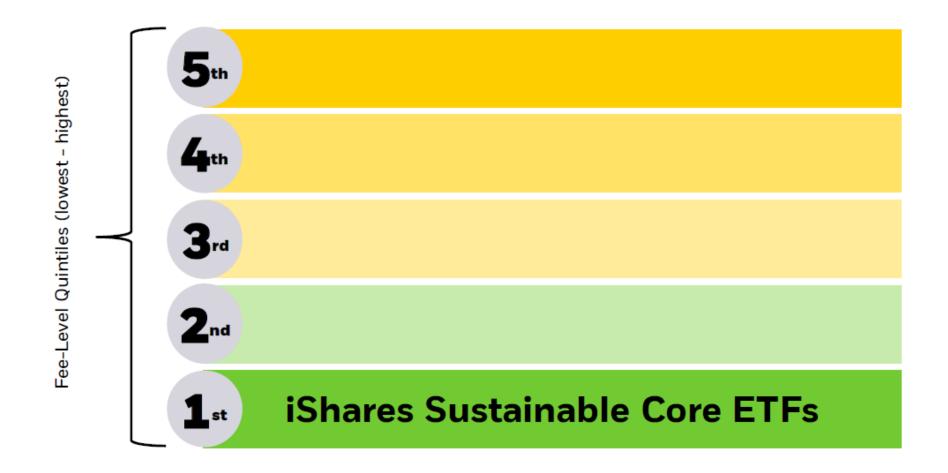
FINANCIAL RETURNS



LOW COST

Rank within the first quintile compared to relevant Morningstar Category peers¹

Morningstar Category Fee-Level Percentile Rank (1st is Lowest) based on net expense ratio



PORTFOLIO

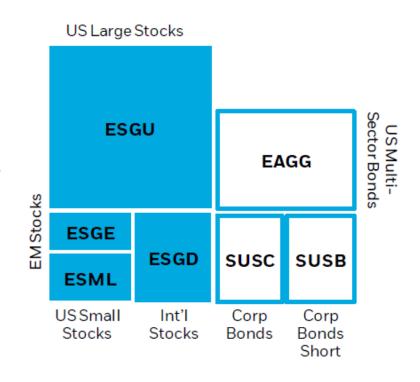
ACCESS

Traditional Core Global Portfolio

US Large Stocks US Multi-Sector Bonds **ITOT AGG EM** Stocks **IEMG IEFA** USIG ISTB IJR **US Small** Int'l Corp Corp Bonds Bonds Stocks Stocks

Short

Sustainable Core Global Portfolio



^{*}For illustration purposes only Source: BlackRock

RISK-BASED MODELS

Name	Ticker	Conservative	Mod Cons	Mod	Mod Agg	Aggressive
iShares ESG MSCI USA ETF	ESGU	10.00%	20.00%	30.00%	40.00%	48.00%
iShares MSCI USA ESG Select ETF	SUSA	4.00%	8.00%	12.00%	16.00%	20.00%
iShares ESG MSCI Leaders	SUSL	2.00%	4.00%	6.00%	8.00%	10.00%
iShares ESG MSCI USA Small-Cap ETF	ESML	1.00%	2.00%	3.00%	4.00%	5.00%
iShares ESG MSCI EAFE ETF	ESGD	2.00%	4.00%	6.00%	8.00%	10.00%
iShares ESG MSCI EM ETF	ESGE	1.00%	2.00%	3.00%	4.00%	5.00%
iShares ESG 1-5 Year USD Corporate Bond ETF	SUSB	12.00%	9.00%	12.00%	5.00%	-
iShares ESG USD Corporate Bond ETF	SUSC	12.00%	8.00%	11.00%	5.00%	-
iShares ESG USD Aggregate Bond ETF	EAGG	12.00%	8.00%	11.00%	5.00%	-
iShares Global Green Bond ETF	BGRN	2.00%	3.00%	4.00%	3.00%	-
iShares Tips Bond ETF	TIP	20.00%	15.00%	-	-	-
iShares Short Treasury Bond	SHV	20.00%	15.00%	-	-	-
CASH		2.00%	2.00%	2.00%	2.00%	2.00%
TOTAL		100%	100%	100%	100%	100%

FEATURES

- BUILT utilizing extensive ESG rating process.
- BUILT with low cost index based ETFs.
- BUILT to handle today's global challenges.
- BUILT to maintain competitive performance.
- BUILT by a seasoned investment committee.

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